

# Appendix B

## FY21-22 Funding and Investments

System modeling conducted for the Home Together 2026 Community Plan provided estimated projections of the amount and cost of homelessness response system inventory needed to fully meet the needs of people experiencing or at risk of homelessness in Alameda County by 2026. Over five years, the Plan shows a need for a cumulative \$2.5 billion in investments to support homelessness system operations.<sup>1</sup> This translates to a growth in annual operational funding from just over \$270M in the first year if the Plan (FY21-22) to approximately \$730M by FY25-26.

Investments tracked as part of the progress update for the first year of the Home Together Plan's implementation includes data collected from Alameda County and cities about funding awarded in FY21-22. Funding awards in this analysis include those allocated for homelessness response system operations as well as funding for development of new inventory. As the tables below show, reported investments in programs to address homelessness totaled over \$576M in the first year of the Plan. This includes funding from more than 50 different federal, state, local, and private sources.<sup>2</sup>

1 This estimate is for operations only and does not account for development/capital costs.

2 The information compiled for this report considers funding awarded directly to each jurisdiction. It does not look at further allocation beyond the initial award. Given this, funding awarded from Alameda County to cities is not delineated in the tables included here; it is included in the County's allocation to avoid double-counting.

### FY21-22 Funding, by Recipient

Recipient	Total Reported Funding	Percent of Total Reported Funding
<b>Alameda County</b>	\$201.6M	35%
<b>Alameda County – Unincorporated</b>	\$5.5M	1%
<b>City of Alameda</b>	\$21.3M	3.7%
<b>Albany<sup>a</sup></b>	—	—
<b>Berkeley</b>	\$55.3M	9.6%
<b>Dublin</b>	\$0.2M	0.04%
<b>Emeryville</b>	\$0.0M	0.00%
<b>Fremont</b>	\$3.9M	0.67%
<b>Hayward</b>	\$8.2M	1.4%
<b>Livermore</b>	\$6.7M	1.2%
<b>Newark</b>	\$42.2M	7.3%
<b>Oakland</b>	\$83.9M	14.6%
<b>Piedmont<sup>a</sup></b>	—	—
<b>Pleasanton</b>	\$0.3M	0.06%
<b>San Leandro</b>	\$7.0M	1.2%
<b>Union City<sup>a</sup></b>	—	—
<b>Other<sup>b</sup></b>	\$140.2M	24.3%
<b>TOTAL</b>	<b>\$576.3M</b>	

a) Information not received.

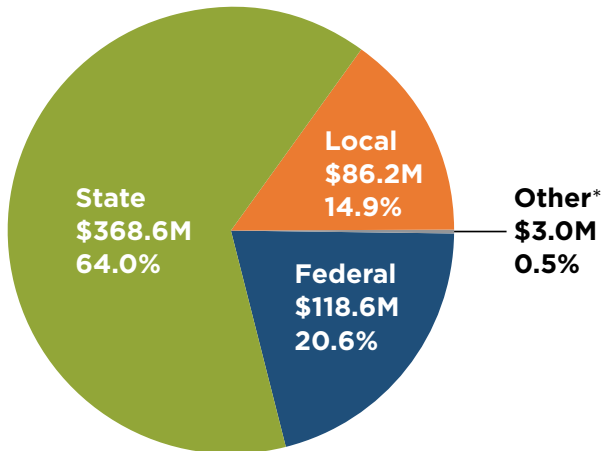
b) Known funding from a Federal or state source that goes directly to a provider, developer or Public Housing Authority.

As the following graphic illustrates, more than 60% of funding awarded in FY21-22 to support homelessness response system inventory and programming came from the State of California, and 20% was awarded from the Federal government. Just 15% of funding awards in FY21-22 came from locally generated revenue.

The following table shows how funding awarded in FY21-22 was allocated across various programmatic activities, and the proportion of operational funding that is nonrecurring (a one time or short-term award with no guarantee of continuation or renewal). While data analyzed shows that funding awarded in the first year of the Plan is close to or exceeds Home Together targets for some programs and activities, more than half of the funding for these targeted inventory types is nonrecurring. This means that to maintain current inventory levels, the homelessness response system must find replacement sources of funding in future years, making the prospect of continued program and inventory expansion uncertain.



### FY21-22 Funding, by Source



\* Information about private sources of funding consider only those resources going from a private/philanthropic source directly to the county or a city.

### Investments in Homelessness Response System Operations Relative to Projected Need, by Program Activity, FY21-22

Inventory Type	FY21-22 Estimate of Resources Needed	FY21-22 Actual Investments	% of Investment Target Achieved in FY21-22	Funding that is Nonrecurring	
Housing Problem Solving/ Rapid Resolution	\$2.5M	\$3.4M	136%	\$3.4M	99%
Crisis Response Beds (shelter/interim)	\$85.7M	\$80.7M	94%	\$54.4M	67%
Transitional Housing for Youth	\$3.8M	N/A	N/A	N/A	N/A
Rapid Re-Housing	\$26.2M	\$20M <sup>a</sup>	76%	\$5.1M	26% <sup>b</sup>
Supportive Housing (PSH)	\$111.4M	\$121M <sup>c</sup>	109%	\$62.7M	52% <sup>d</sup>
Dedicated Affordable Housing	\$33.1M	\$24.9M <sup>e</sup>	75%	\$24.9	100%
Shallow Subsidies	\$9M	\$3.1M	34%	\$1.5M	48%
<b>TOTAL</b>	<b>\$271.7M</b>	<b>\$253.1M</b>	<b>93%</b>	<b>\$152M</b>	<b>60%</b>

a) Includes \$15.1M in RRH rental assistance subsidies and \$4.8M in RRH supportive services.

b) Nonrecurring amounts include \$5.0M for RRH rental assistance subsidies and \$0.05M in RRH supportive services.

c) Includes \$38.3M in PSH tenant-based rental subsidies; \$62M in project-based operating costs, and \$20.7M in PSH case management/supportive services.

d) Nonrecurring amounts include \$3.5M for PSH tenant-based rental subsidies, \$58.3M for PSH project-based operating costs, and \$0.9M for PSH services.

e) \$24.9M represents the award through the Federal American Rescue Plan Act (ARPA) for 875 Emergency Housing Vouchers to five Public Housing Authorities in Alameda County. This award is being attributed to Year 1, but the funds will be spent over the next 10 years.



In addition to funding needs projected in the Home Together Plan, additional resources were received and deployed for other key activities shown in the following tables. These include service programs such as prevention and street outreach, and significant capital funding to develop new shelter and housing inventory.

#### Additional Investments in Homelessness Response System Programs, FY21-22

Program Activity	FY21-22 Investments		Funding that is Nonrecurring
Eviction Prevention/Emergency Rental Assistance	\$7.9M	\$4.7M	60%
Street Outreach	\$14.6M	\$2.8M	19%
Admin & System Infrastructure	\$27.1M	\$9.2M	34%
Unknown/TBD <sup>a</sup>	\$18.6M	\$0.9M	5%
<b>TOTAL</b>	<b>\$68.3M</b>	<b>\$17.6M</b>	<b>26%</b>

a) Program activities were unknown at the time funding award information was collected.

#### Capital Investments for Homelessness Response System Inventory Development, FY21-22

Program Activity	FY21-22 Investments
Crisis Response Beds Development	\$14.4M
Dedicated Affordable Housing Development	\$9.5M
PSH Development	\$230.4M
<b>TOTAL</b>	<b>\$254.3M</b>



The following table shows more detail about the funded program activities that each jurisdiction invested its direct allocations of funding for homelessness received in FY21-22. Note that funding awarded to cities by the County is covered under the Alameda County line item.

In the first year of the Plan a number of cities received capital awards to develop much needed permanent housing, however, it will take some time before this inventory is ready to be leased up and occupied. Aside from capital awards, the largest type of funding allocation for cities is for the operation of emergency shelter and transitional housing.<sup>3</sup> For the County, the largest amount of funding awarded in FY21-22 was for Supportive Housing (PSH) development and operations.

<sup>3</sup> Crisis response operations & services account for the largest investment category both within all categories of inventory (31.7%) as well as within all total investments (25%), excluding capital investments.

### FY21-22 Activities Funded by Jurisdiction

Jurisdiction	Total Allocations FY21-22	Top 3 Funded Program Activities	
		Activity	Investment
City of Alameda	\$21.3M	PSH Development	\$10.0M
		Crisis Response (Shelter/TH) — Oprtns. & Services	\$7.7M
		PSH Operations (Project-Based PSH)	\$2.6M
City of Berkeley	\$55.3M	PSH Development	\$22.0M
		PSH Operations (Project-Based PSH)	\$10.4M
		Crisis Response (Shelter/TH) — Oprtns. & Services	\$6.0M
City of Dublin	\$0.2M	Eviction Prevention/Emergency Rental Assistance	\$0.14M
		Crisis Response (Shelter/TH) — Oprtns. & Services	\$0.05M
		Shelter Diversion/Rapid Resolution	\$0.02M
City of Fremont	\$3.9M	Crisis Response (Shelter/TH) — Oprtns. & Services	\$2.3M
		Street Outreach	\$0.6M
		Rapid Re-Housing	\$0.3M
City of Hayward	\$8.2M	Crisis Response (Shelter/TH) — Oprtns. & Services	\$6.7M
		Shallow Subsidy	\$1.5M
City of Livermore	\$6.7M	Dedicated Affordable Housing Development	\$5.0M
		Crisis Response (Shelter/TH) — Oprtns. & Services	\$0.9M
		Street Outreach	\$0.5M
City of Newark	\$42.2M	PSH Development	\$37.1M
		PSH Operations (Project-Based)	\$5.0M
City of Oakland	\$83.9M	Crisis Response (Shelter/TH) — Oprtns. & Services	\$33.5M
		PSH Development	\$32.6M
		Crisis Response Development	\$6.9M
City of Pleasanton	\$0.3M	Rapid Re-Housing	\$0.2M
		Street Outreach	\$0.08M
		Crisis Response (Shelter/TH) — Oprtns. & Services	\$0.07M
City of San Leandro	\$7.0M	Dedicated Affordable Housing Development	\$4.5M
		PSH Operations (Project-Based)	\$0.08M
		Crisis Response (Shelter/TH) — Oprtns. & Services	\$0.04M
Alameda County and Alameda County — Unincorporated	\$207.1M	PSH Development	\$42.6M
		PSH Rental Assistance (Tenant-Based)	\$27.0M
		Crisis Response (Shelter/TH) — Oprtns. & Services	\$22.7M
Other (Provider/ Developer/Public Housing Authority)	\$140.2M	PSH Development	\$86.1M
		Dedicated Affordable Housing Rental Assistance	\$24.9M
		PSH Operations (Project-Based)	\$22.8M
<b>TOTAL</b>	<b>\$576.3M</b>		

## Funding Category Definitions

Category	Category Type	Definition
<b>Funding Type</b>	Federal	Funding that is allocated directly from the federal government to an Alameda County recipient (county or city agency).
	State	Funding that is allocated from the State of California to an Alameda County recipient (county or city agency). Federal funding that passes through the State (e.g., State ESG) are classified here as a state source.
	Local	Revenue that is generated and appropriated at the county or city level.
	Other	Private or philanthropic funding.
<b>Total Funding</b>	—	The total amount of funding going to a particular program activity.
<b>New/ Incremental Funding</b>	—	Of the total amount, any new/incremental funding over a prior year’s allocation. This information will be used to help project where inventory expansions are occurring.
<b>Program Activity</b>	Administrative Activities	Funding retained by a recipient or passed through to a subrecipient to support grant/program administration expenses.
	Crisis Response (ES, TH, SH) — Development	Funding to support acquisition, rehabilitation, or new construction of a building to be used for emergency shelter (ES), transitional housing (TH), safe haven (SH), or other crisis response programs.
	Crisis Response (ES, TH, SH) — Operations & Services	Funding to cover operations, case management, and support services for emergency shelter (ES), transitional housing (TH), safe haven (SH), or other crisis response programs. Operations includes expenses such as leases, maintenance, repairs, insurance, utilities, cleaning, security, food, furnishings, equipment, and supplies.
	Dedicated Affordable Housing (DAH) — Development	Funding to support acquisition, rehabilitation, or new construction of a building to be used as DAH.
	Dedicated Affordable Housing (DAH) — Rental Assistance	Funding to cover rental assistance for households in scattered-site DAH programs.
	Diversion/Rapid Resolution	Funding to support shelter diversion and rapid resolution at the front-door of the homelessness response system.
	Eviction Prevention/ Emergency Rental Assistance	Funding for emergency rental assistance/arrears, emergency utility assistance/arrears, landlord-tenant mediation, and/or legal assistance to help households avoid eviction.
	Health Care Services	Funding for direct health care services provided to populations experiencing homelessness.
	PSH — Development	Funding to support acquisition, rehabilitation, or new construction of a building to be used as PSH.
	PSH — Operations (Project-Based)	Funding to cover operations in buildings used for PSH. Operations may include expenses such as maintenance, repairs, insurance, utilities, cleaning, security, and some furnishings, equipment, and supplies.
PSH — Rental Assistance (Tenant-Based)	Funding to cover rental assistance for households in scattered site PSH programs.	
PSH — Services	Funding to cover case management and stabilization services for households in PSH programs.	

## Funding Category Definitions, Continued

Category	Category Type	Definition
<b>Program Activity</b>	RRH — Rental Assistance	Funding to cover security deposit and rental assistance for households in Rapid Re-Housing.
	RRH — Services	Funding to cover case management and stabilization services for households in Rapid Re-Housing.
	Shallow Subsidy	Funding to cover shallow rental subsidies, providing a partial rent payment on behalf of an eligible tenant to reduce the household's rent burden and increase their available income.
	Street Outreach	Funding to provide street outreach, street health, supportive services and case management/housing navigation support for clients in unsheltered locations.
	System Infrastructure	Funding that supports system operations, including (but not limited to) development of new IT systems or improvements to existing systems, staff to support system administration (e.g., CoC board staffing, Coordinated Entry Staffing, HMIS Administrator staffing), stipends for people with lived experience, provider training or capacity building support, etc.
	Unknown	Program activities to be supported by the funding are not yet determined.
<b>Recurring or Non-Recurring</b>	Non-Recurring	A one-time appropriation or grant not expected to be funded in future years. The funding may have a multi-year expenditure or draw-down period, but would still be considered one-time if it's not anticipated to be funded again in future years.
	Recurring	Funding that is expected to continue in future years (i.e., once appropriated, it is assumed to be part of the baseline budget in future years).
<b>Existing or New Inventory</b>	Existing Inventory	Funding that supports existing units or subsidy slots, such that the inventory remains at a steady state. The inventory may serve new people over time (due to turnover of slots), but the funding does not provide new inventory.
	New Inventory	Funding that supports the creation of new/additional units or subsidy slots.
	Baseline + Some New	Some amount of funding is used to support existing inventory, but a portion is used to expand inventory. This will typically be the case when a funding source increases substantially from one year to the next (i.e., beyond inflation adjustments designed to cover rent increases for the current inventory).

## List of FY21-22 Funding Sources

The following is a list of funding sources for the FY21-22 funding awards analyzed in the Home Together Progress Update. Funding sources were reported along with funding award data from Alameda County and cities.

1. **Alameda Collaborative for Children, Youth and their Families (ACCYF)**
2. **Affordable Housing Fund**
3. **American Rescue Plan Act (ARPA)**
4. **Boomerang**
5. **CalAIM (Medi-Cal)**
6. **CalWORKs Housing Support Program (HSP)**
7. **CCE (Community Care Expansion) California Department of Social Services**
8. **City of Fremont Affordable Housing Fund**
9. **Continuum of Care, Housing Opportunities for Persons with AIDS (CoC HOPWA)**
10. **Community Care Expansion – Preservation (CCE-P) California Department of Social Services**
11. **Community Development Block Grant Cares Act (CDBG-CV)**
12. **Community Development Block Grant (CDBG)**
13. **County General Fund**
14. **Community Services Block Grant (CSBG)**
15. **Community Services Block Grant – Coronavirus funds (CSBG-CR)**
16. **Economic Development Initiative (EDI) Community Project Grant**
17. **Emergency Housing Vouchers**
18. **Emergency Solutions Grants**
19. **Encampment Response Funding**
20. **Emergency Solutions Grant, Continuum of Care (ESG CoC)**
21. **Emergency Solutions Grant, Housing Opportunities for Persons with AIDS, Continuum of Care (ESG HOPWA, CoC)**
22. **Family Homelessness Challenge Grant**
23. **First 5**
24. **General Fund**
25. **General Fund – California Department of Housing and Community Development (HCD)**
26. **Health Care for the Homeless (HCH) Medical and Other Program Revenue**
27. **Health Resources and Services Administration (HRSA)**
28. **HOME Investment Partnerships Program (HOME)**
29. **HOME Investment Partnerships American Rescue Plan Program (HOME-ARP)**
30. **Homekey**
31. **Homeless Housing, Assistance & Prevention (HHAP)**
32. **Housing Opportunities for Persons with AIDS (HOPWA)**
33. **Housing and Disability Advocacy Program (HDAP)**
34. **Department of Housing and Urban Development Continuum of Care (CoC) Program**
35. **In-Lieu**
36. **Local Housing Trust Fund**
37. **Low Income Housing Fund**
38. **City of Berkeley, Measure O**
39. **City of Berkeley, Measure P**
40. **City of Berkeley, Measure U1**
41. **Mental Health Block Grant – American Rescue Plan Act (ARPA)**
42. **Mental Health Block Grant – Substance Abuse and Mental Health Services Administration (SAMHSA)**
43. **MHSA (Mental Health Services Act)**
44. **No Place Like Home (NPLH)**
45. **Oakland Housing Authority**
46. **Other**
47. **Projects for Assistance in Transitions from Homelessness (PATH) – Substance Abuse and Mental Health Services Administration (SAMHSA)**
48. **Permanent Local Housing Allocation (PLHA)**
49. **Project Roomkey**
50. **State of California**
51. **Tobacco Master Settlement Funds**
52. **Youth Homelessness Demonstration Program (YHDP)**