

Appendix A

Funding and Investments

Background

The system modeling conducted for the Home Together 2026 Community Plan estimated the amount and cost of homelessness response system inventory needed to fully meet the needs of people experiencing or at risk of homelessness in Alameda County by 2026. Over five years, the Plan shows a need for a cumulative \$2.5 billion in investments to support homelessness system operations.¹ This translates to a growth in annual operational funding that supports programs and services from just over \$270M in Year 1 (FY21–22) to approximately \$730M by Year 5 (FY25–26).

The funding investments tracked as part of the Year 3 Home Together progress update include data collected from Alameda County and cities about funding awarded or received in FY23–24 that was allocated for programs, services, operations and inventory within the homelessness response system.

¹ This estimate is for operations only and does not account for development/ capital costs or other programs and services not included in the Home Together System Modeling.

Table A-1 | **FY23–24 (Year 3) Funding, by Recipient**

Recipient	Total Reported Funding	Percent of Total Reported Funding
Alameda County^a	\$219,650,030	50.4%
Alameda	\$1,395,182	0.3%
Albany	\$626,136	0.1%
Berkeley	\$30,513,428	7.0%
Dublin	\$229,051	0.1%
Emeryville	\$293,830	0.1%
Fremont	\$4,448,649	1.0%
Hayward	\$3,062,538	0.7%
Livermore	\$1,344,814	0.3%
Newark	\$96,375	0.0%
Oakland^b	\$150,580,257	34.6%
Piedmont	\$89,091	0.0%
Pleasanton	\$244,720	0.1%
San Leandro	\$10,296,526	2.4%
Union City	\$253,935	0.1%
Other^c	\$12,688,968	2.9%
TOTAL	\$435,813,530	100%

a) Some funding allocated to Alameda County, such as the State Homeless Housing, Assistance and Prevention (HHAP) grant, is sub-contracted (in part) to cities throughout Alameda County. Data in Figure A-1 includes funding as allocated to the original recipient (and does not indicate how funds may have later been sub-allocated).

b) In FY22–23 funding reported as awarded to/invested by the City of Oakland comprised just 11% of total system funding, compared to 35% in FY23–24. Much of this increase in funding can be attributed to improved availability and incorporation of funding data from the City of Oakland.

c) “Other” refers to known funding from a Federal or State source that goes directly to a provider, developer, or Public Housing Authority.

Efforts to ensure data quality are ongoing. While the many lessons learned since the launch of the Home Together 2026 Community Plan have been applied to improve the quality of annual data collection and reporting, variance in data quality is always a factor that can impact findings. Where possible, this report notes instances where data quality may be a factor impacting reported findings.

Year 3 Homelessness Response System Funding by Recipient and Source

Table A-1 shows total funding used for homelessness response related activities received by Alameda County and local jurisdictions in FY23-24 (Year 3).

Figure A-1 shows locally generated funding that was allocated towards homeless programs, services, and inventory in Year 3, by jurisdiction that invested the funding. Locally generated funds include county or city general funds, including funding generated from sources such as local tax measures, etc.

As Figure A-2 illustrates, more than half of homelessness response system funding received in Year 3 originated from the State of California, 22% was awarded from the Federal government and more than 23% of funding came from locally generated revenue. This breakdown of funding by originating source shows notable increases in state (+32%) and local funding (+41%) over the last year and a slight decrease in federal funds (-3%).

Figure A-1 | Year 3 (FY23-24) Funding from Local Sources, by Jurisdiction

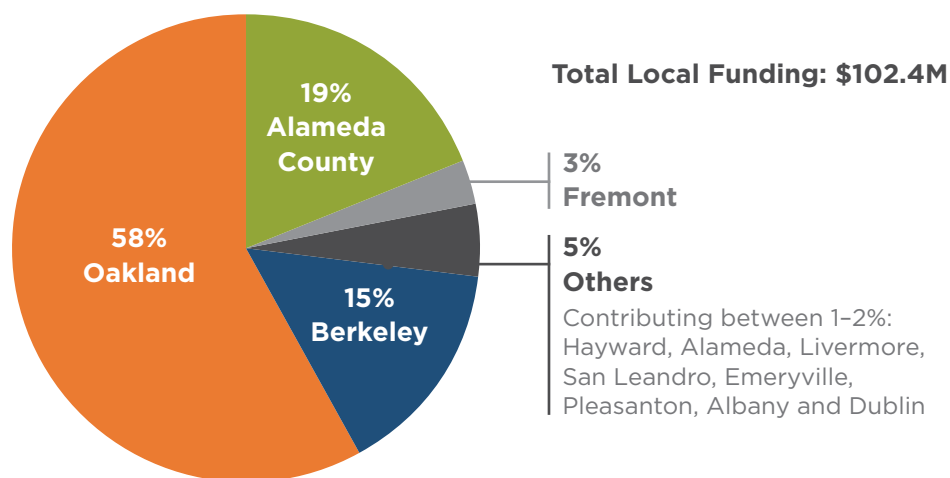


Figure A-2 | Year 3 (FY23-24) Funding by Originating Source

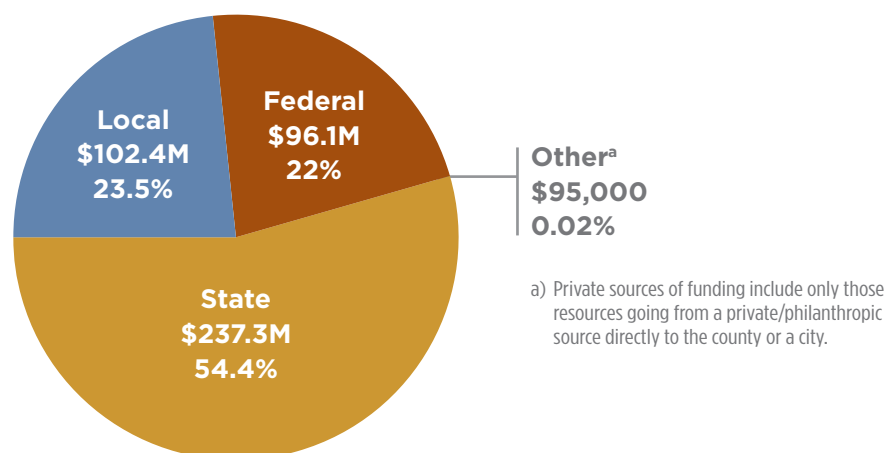


Table A-2 | Funding by Source, Years 1, 2 and 3

	State Funding	Federal Funding	Local Funding	Total System Funding Received
YEAR 1	\$368.6M (64.0%)	\$118.6M (20.6%)	\$86.2M (14.9%)	\$576.3M
YEAR 2	\$179.2M (51.2%)	\$98M (28.0%)	\$72.5M (20.7%)	\$349.8M
YEAR 3	\$237.3M (54.4%)	\$96.1M (22.0%)	\$102.4M (23.5%)	\$435.8M

Home Together Funding, Years 1, 2 and 3

Table A-3 shows funding received in Year 3 compared to Years 1 and 2 for programmatic activities included in the Home Together system modeling.² The table also indicates the percent of the Home Together target achieved in Year 3, the funding gap that exists between actual investments and the investment target, and the proportion of funding for each inventory type that is non-renewable (one-time funding).

Figure A-6 shows, for Year 3, the breakdown of total system funding for the operation of housing and shelter programs and services by program type. Figure A-7 shows funding for these program areas in Years 1 through 3.

² Data in the table does not include capital funding or funding for other programs such as homelessness prevention and street outreach that were not included in the Home Together system modeling.



Table A-3 | Investments in Program Operations Relative to Projected Need, Year 3 compared to Years 1 and 2

Inventory Type	Year 1 Actual Investments ^a	Year 2 Actual Investments	Year 3 Actual Investments	Year 3 Estimated Resources Needed	% of Investment Target Achieved in Year 3	Year 3 Funding Gap (Actual-Target)	Year 3 Amount and % of One-time Funding (non-renewable)	
Housing Problem Solving/ Rapid Resolution	\$3.4M	\$5.2M	\$5.9M	\$3.5M	168.6%	+ \$2.4M	\$3.5M	59%
Crisis Response Beds (shelter/interim)	\$80.7M	\$93.2M	\$151.3M ^a	\$103.6M	146%	+ 47.7M	\$106.1M	70%
Transitional Housing for Youth	N/A	\$2.1M	\$916,407	\$5.3M	17.3%	- \$4.4M	N/A	N/A
Rapid Re-Housing	\$20M	\$8.6M	\$13.7M	\$36.8M	37.2%	- \$23.1M	\$3.8M	28%
Supportive Housing (PSH)	\$121M	\$122.5M	\$116.3M	\$195.9M	59.3%	- \$79.6M	\$29.5M	25%
Dedicated Affordable Housing	\$24.9M	N/A	\$520,350	\$117M	0.4%	- \$116.5M	N/A	N/A
Shallow Subsidies	\$3.1M	\$2.6M	\$418,617	\$31.9M	1.3%	- \$31.5M	N/A	N/A
TOTAL	\$253.1M	\$234.3M	\$289.1M	\$494M	58.5%	- \$204.9M	\$143M	49%

a) Note that the \$151.3M in funding investments for Crisis Response includes more than \$60M from the Behavioral Health Bridge Housing award to Alameda County, which will be spent over four years.

Figure A-3 | Year 3 (FY23-24) Home Together Funding: Total Investments by Program Type

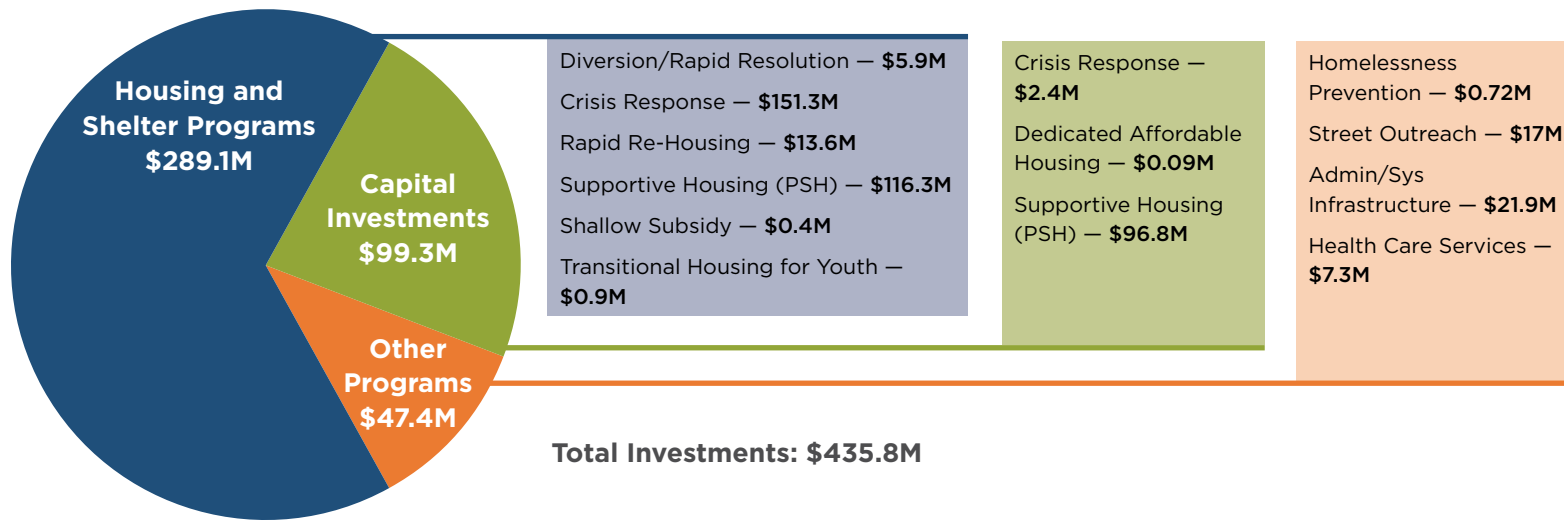


Figure A-4 | Nonrecurring vs. Recurring/Renewable Funds for Key System Programs, Year 3

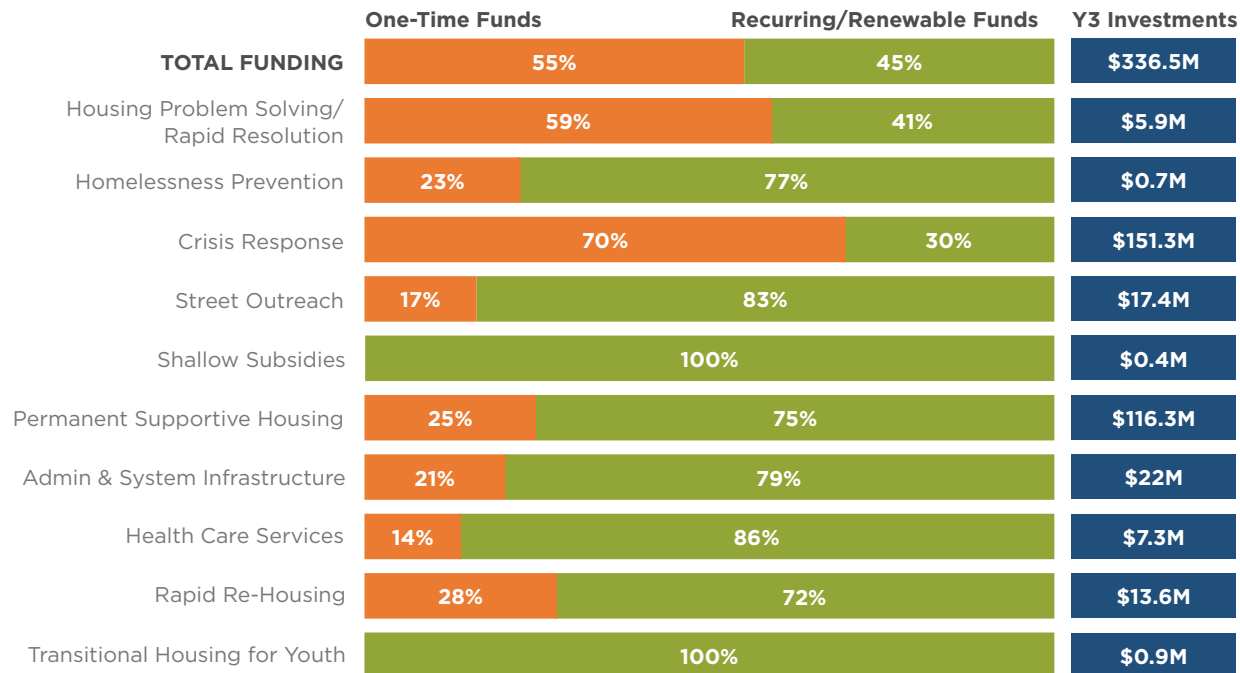


Figure A-5 | Nonrecurring and Recurring/Renewable Funding by Source, Year 3

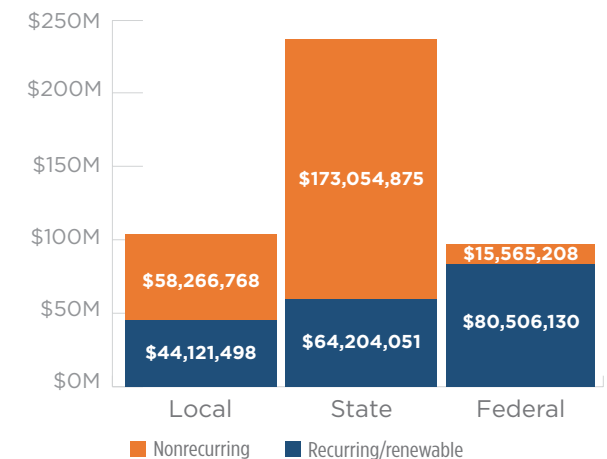




Figure A-6 | Year 3 (FY23-24) Total Housing and Shelter Program Investments (\$289.1M)

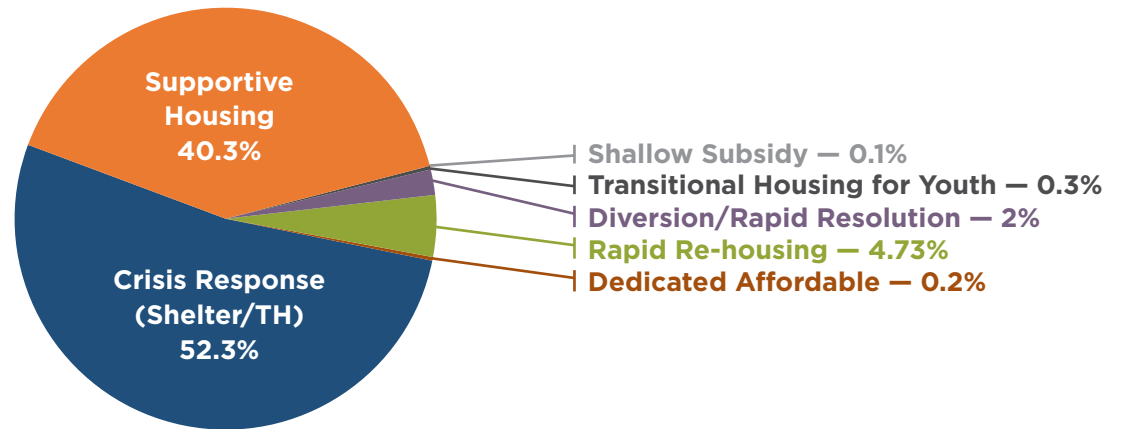
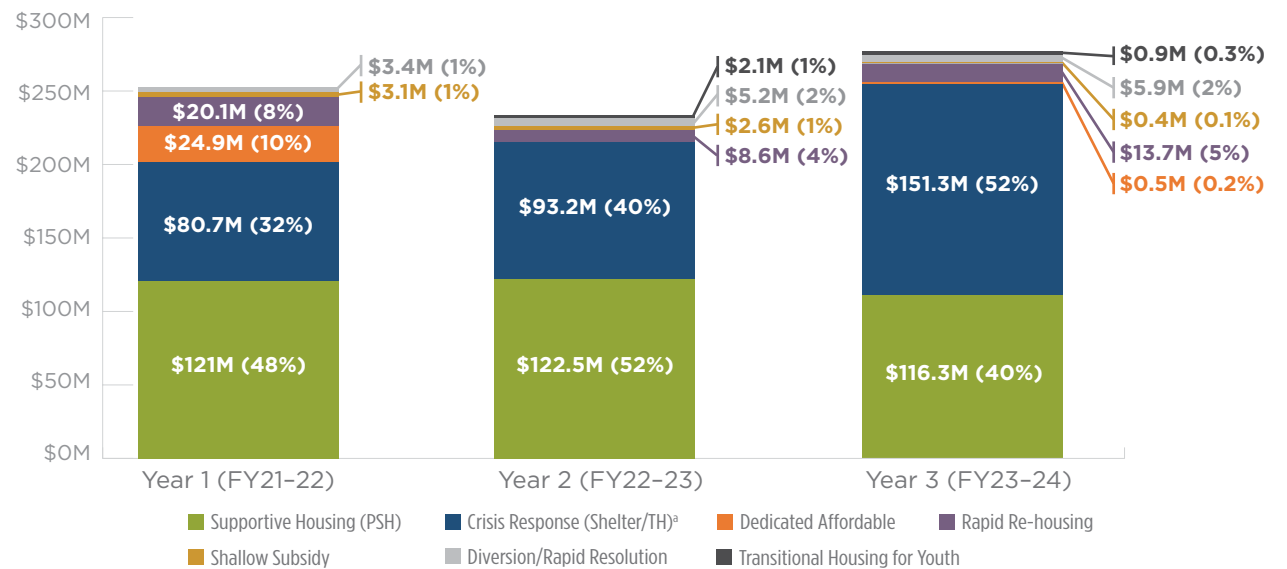


Figure A-7 | Housing and Shelter Program Investments, Years 1, 2 and 3



a) Note that the \$103.6M in Crisis Response funding in FY23-24 includes more than \$60M from the Behavioral Health Bridge Housing award to Alameda County, which will be spent over four years.

Capital and Other Program Investments

Data in Table A-4 highlights funding awarded or invested in programs not included in the Home Together 2026 system modeling. These include some service programs such as prevention and street outreach, as well as capital investments to develop new shelter and permanent housing inventory.

As Table A-4 and Figure A-8 show, total capital investments reported in Year 3 were significantly higher than what was allocated in Year 2, mostly due to increased investments for Supportive Housing. However, this increase was much lower than Year 1 investments and significantly short of the amount needed to substantially grow the inventory. Almost no capital/development funds were reported for dedicated affordable housing, despite the importance placed on this resource type in the Home Together Plan.

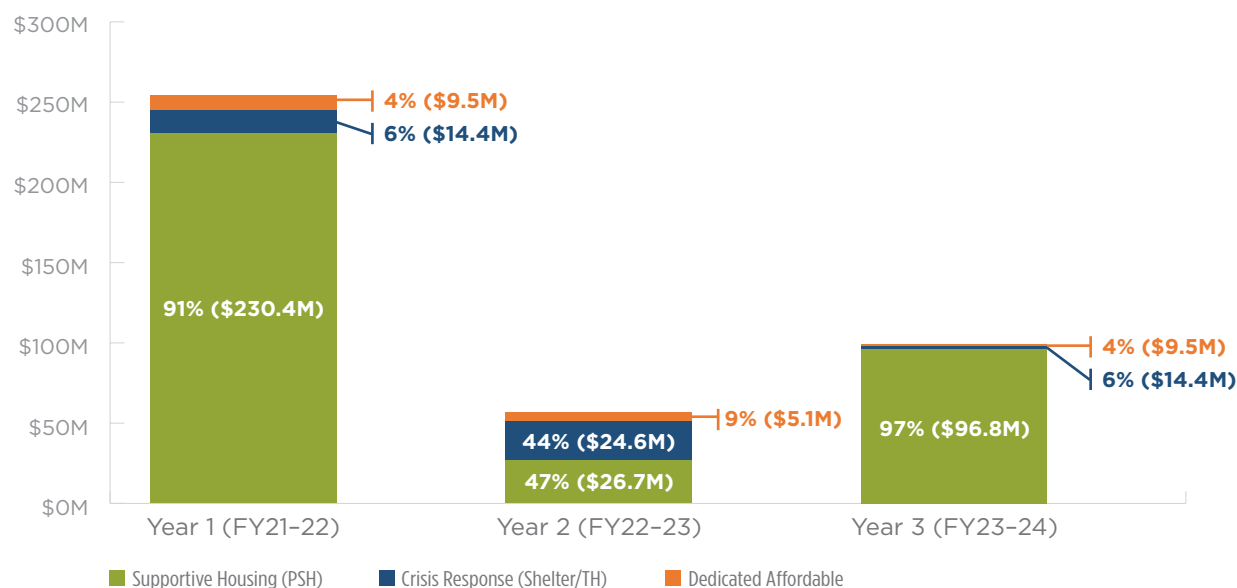
Funding for the operation of street outreach programs increased in Year 3 compared to Year 2, while funding awarded/allocated towards homelessness prevention decreased during this time.

Table A-4 | Capital and Other Program Investments, Years 1, 2 and 3^a

Program Types	Year 1 (FY21-22) Investments ^a	Year 2 (FY22-23) Investments	Year 3 (FY23-24) Investments	Year 2-3 Difference
Capital Investments				
Crisis Response	\$14.4M	\$24.6M	\$2.4M	- \$22.2M
Dedicated Affordable	\$9.5M	\$5.1M	\$0.1M	- \$5.0M
Supportive Housing	\$230.4M	\$26.7M	\$96.8M	+ \$70.2M
Total	\$254.2M	\$56.4M	\$99.3M	+ \$43.0M
Other Programs				
Homelessness Prevention	\$7.9M	\$5.3M	\$0.7M	- \$4.6M
Street Outreach	\$14.6M	\$11.4M	\$17.4M	+ \$6.0M
Admin/Sys Infrastructure	\$27.3M	\$17.1M	\$22.0M	+ \$4.8M
Health Care Services	\$0.0M	\$9.8M	\$7.3M	- \$2.5M
Total	\$68.8M	\$43.6M	\$47.4M	+ \$3.8M

a) Prevention funding tracked as part of the Home Together Plan implementation only includes investments targeted towards people experiencing or at risk of homelessness. Therefore, funding for broader sources of emergency rental assistance or legal support for general low income populations at risk of eviction are not included in the estimates of eviction prevention and emergency rental assistance presented in this report.

Figure A-8 | Capital Investments, Years 1, 2 and 3



Funding Investments, by Jurisdiction

Table A-5 shows the top 3 program activities that Year 3 funding was allocated towards in each jurisdiction. The top funded activity for more than half of the jurisdictions is the operation of emergency shelter and transitional housing. Street outreach is also one of the top 3 funded activities among more than half of the jurisdictions.

Table A-5 | Year 3 (FY23–24) Activities Funded by Jurisdiction

Jurisdiction	Total Allocations	Top 3 Funded Activities	Investment
City of Alameda	\$1.4M	Crisis Response (Shelter/TH) — Ops & Svcs	\$1.4M
City of Albany	\$0.6M	Crisis Response (Shelter/TH) — Ops & Svcs	\$0.3M
		Street Outreach	\$0.2M
		Rapid Re-Housing Rental Assistance	\$0.2M
City of Berkeley	\$30.5M	Crisis Response (Shelter/TH) — Ops & Svcs	\$12.0M
		PSH Rental Assistance (Tenant-Based)	\$5.8M
		Street Outreach	\$4.8M
City of Dublin	\$0.2M	Crisis Response (Shelter/TH) — Ops & Svcs	\$0.2M
		Health Care Services	\$0.03M
City of Emeryville	\$0.3M	Street Outreach	\$0.1M
		Rapid Re-Housing Rental Assistance	\$0.1M
		Rapid Re-Housing Services	\$0.03M
City of Fremont	\$4.4M	Crisis Response (Shelter/TH) — Ops & Svcs	\$2.2M
		Street Outreach	\$1.6M
		Homelessness Prevention	\$0.3M
City of Hayward	\$3.1M	Crisis Response (Shelter/TH) — Ops & Svcs	\$3.0M
		Prevention	\$0.1M
City of Livermore	\$1.3M	Crisis Response (Shelter/TH) — Ops & Svcs	\$0.4M
		Street Outreach	\$0.3M
		Crisis Response (Shelter/TH) Development	\$0.3M
City of Newark	\$0.1M	Crisis Response (Shelter/TH) — Ops & Svcs	\$0.1M
City of Oakland	\$151.0M	PSH Development	\$86.3M
		Crisis Response (Shelter/TH) — Ops & Svcs	\$38.7M
		PSH Operations (Project-Based)	\$16.2M
City of Piedmont	\$0.1M	Dedicated Affordable Housing — Dev.	\$0.1M
City of Pleasanton	\$0.2M	Street Outreach	\$0.1M
		PSH Operations (Project-Based)	\$0.06M
		Rapid Re-Housing Services	\$0.04M
City of San Leandro	\$10.3M	PSH Development	\$8.1M
		PSH Operations (Project-Based)	\$1.3M
		Crisis Response (Shelter/TH) — Ops & Svcs	\$0.3M
City of Union City	\$0.3M	Street Outreach	\$0.3M
Alameda County	\$219.3M	Crisis Response (Shelter/TH) — Ops & Svcs	\$92.7M
		PSH Rental Assistance (Tenant-Based)	\$43.7M
		PSH Services	\$23.3M
Other (Provider/ Developer/Public Housing Authority)	\$12.7M	PSH Rental Assistance (Tenant-Based)	\$4.4M
		PSH Services	\$3.9M
		Street Outreach	\$2.7M
TOTAL	\$435.8M		

List of Year 3 Funding Sources

The following is a list of sources for the funding awards reported in Year 3 of the Home Together Progress Update. Funding sources were reported along with funding award and investment data from Alameda County and cities. Sources listed in **bold** are new funding sources (not included as funding sources in Year 2/FY22-23).

1. AB109
2. Affordable Housing Fund — City of Fremont
3. **Affordable Housing Investment Fund (AHIF)**
4. Alameda County Social Services Agency (SSA) — Housing Fast Support Network (HFSN)
5. American Rescue Plan Act (ARPA)
6. **Behavioral Health Bridge Housing (BHBH)**
7. Boomerang
8. CalAIM (Medi-Cal)
9. CalWORKs Housing Support Program (HSP)
10. **Centers for Disease Control and Prevention**
11. **City of Fremont Social Service Grant**
12. Community Development Block Grant (CDBG)
13. Emergency Solutions Grant — COVID (ESG CV)
14. Emergency Solutions Grant (ESG)
15. Encampment Resolution Fund (ERF)
16. Family Homelessness Challenge Grant
17. General Fund — Alameda County
18. General Fund — City of Alameda
19. General Fund — City of Albany
20. General Fund — City of Emeryville
21. General Fund — City of Fremont
22. General Fund — City of Hayward
23. General Fund — City of Livermore
24. General Fund — City of Oakland
25. General Fund — City of Piedmont
26. General Fund — City of Pleasanton
27. General Fund — City of San Leandro
28. Alameda County General Fund — Tobacco Master Settlement Fund (TMSF)
29. Health Resources & Services Administration
30. HOME Investment Partnerships Program
31. **Homekey**
32. Homeless Housing, Assistance & Prevention (HHAP)
33. Housing and Disability Advocacy Program (HDAP)
34. Housing and Homelessness Incentive Program (HHIP)
35. **Housing and Urban Development Economic Development Initiative (HUD EDI-SP)**
36. Housing in Lieu — City of Livermore
37. Housing Opportunities for Persons with AIDS (HOPWA)
38. Housing Opportunities for Persons with AIDS Program Income (HOPWA PI)
39. HUD — Continuum of Care (CoC)
40. **HUD CoC Unsheltered Award**
41. **Human Services Facility Fee — City of Livermore**
42. **Infill Infrastructure Grant (IIG) Local Housing Trust Fund (LHTF) — City of Oakland**
43. **Jobs/Housing Impact Fund (JHIF) — City of Oakland**
44. Low Income Housing Fund — City of Pleasanton
45. **Low and Moderate Income Housing Asset Fund (LMIHAF) — City of Oakland**
46. Measure A — Alameda County
47. Measure P — City of Berkeley
48. Measure Q — City of Oakland
49. **Measure U — City of Oakland**
50. Medical Administrative Activities (MAA)
51. Mental Health Block Grant (MHBG)
52. Mental Health Services Act (MHSA)
53. Mental Health Services Act (MHSA) — Innovations Funding (INN)
54. Mental Health Services Act (MHSA) — Capital Facilities and Technological Needs (CFTN)
55. Mental Health Services Act (MHSA) — American Rescue Plan Act (ARPA)
56. Oakland Path Rehousing Initiative/ Sponsor-Based Housing Assistance Program (OPRI/SBHAP)
57. **Providing Access and Transforming Health — Capacity and Infrastructure Transition, Expansion and Development (PATH CITED)**
58. **Permanent Local Housing Allocation (PLHA) — City of Oakland**
59. Permanent Local Housing Allocation (PLHA) — City of Alameda
60. Permanent Local Housing Allocation (PLHA) — City of Fremont
61. Permanent Local Housing Allocation (PLHA) — City of Hayward
62. Permanent Local Housing Allocation (PLHA) — City of Livermore
63. Private Donation
64. **Realignment Housing Program (RHP)**
65. Social Opportunity Endowment
66. **Substance Abuse Mental Health Service Administration (SAMHSA)/Grants for the Benefit of Homeless Individuals (GBHI)**
67. Substance Abuse Mental Health Service Administration (SAMHSA)/Projects for Assistance in Transition from Homelessness (PATH)
68. **Tipping Point Foundation**

Table A-6 | **Year 3 Home Together Funding Category Definitions**

Category	Category Type	Definition
Funding Type	Federal	Funding that is allocated directly from the federal government to an Alameda County recipient (county or city agency).
	State	Funding that is allocated from the State of California to an Alameda County recipient (county or city agency). Federal funding that passes through the State (e.g., State ESG) are classified here as a state source.
	Local	Revenue that is generated and appropriated at the county or city level.
	Other	Private or philanthropic funding.
Total Funding	N/A	The total amount of funding going to a particular program activity.
Program Activity	Administrative Activities	Funding retained by a recipient or passed through to a subrecipient to support grant/program administration expenses.
	Crisis Response (ES, TH, SH) — Development	Funding to support acquisition, rehabilitation, or new construction of a building to be used for emergency shelter (ES), transitional housing (TH), safe haven (SH), or other crisis response programs.
	Crisis Response (ES, TH, SH) — Operations & Services	Funding to cover operations, case management, and support services for emergency shelter (ES), transitional housing (TH), safe haven (SH), or other crisis response programs. Operations includes expenses such as leases, maintenance, repairs, insurance, utilities, cleaning, security, food, furnishings, equipment, and supplies.
	Dedicated Affordable Housing (DAH) — Development	Funding to support acquisition, rehabilitation, or new construction of a building to be used as DAH.
	Dedicated Affordable Housing (DAH) — Rental Assistance	Funding to cover rental assistance for households in scattered-site DAH programs.
	Diversion/Rapid Resolution	Funding to support shelter diversion and rapid resolution at the front-door of the homelessness response system.
	Health Care Services	Funding for direct health care services provided to populations experiencing homelessness.
	Homelessness Prevention	Funding for emergency rental assistance/arrears, emergency utility assistance/arrears, landlord-tenant mediation, and/or legal assistance to help households avoid eviction, as well as funding dedicated for additional targeted homelessness prevention activities.
	PSH — Development	Funding to support acquisition, rehabilitation, or new construction of a building to be used as PSH.
	PSH — Operations (Project-Based)	Funding to cover operations in buildings used for PSH. Operations includes expenses such as leases, maintenance, repairs, insurance, utilities, cleaning, security, food, furnishings, equipment, and supplies.
	PSH — Rental Assistance (Tenant-Based)	Funding to cover rental assistance for households in scattered site PSH programs.
	PSH — Services	Funding to cover case management and stabilization services for households in PSH programs.

Table A-6 | **Year 3 Home Together Funding Category Definitions, Continued**

Category	Category Type	Definition
Program Activity	RRH — Rental Assistance	Funding to cover security deposit and rental assistance for households in rapid re-housing.
	RRH — Services	Funding to cover case management and stabilization services for households in rapid re-housing.
	Shallow Subsidy	Funding to cover shallow rental subsidies, providing a partial rent payment on behalf of an eligible tenant to reduce the household's rent burden and increase their available income.
	Street Outreach	Funding to provide street outreach, street health, supportive services and case management/housing navigation support for clients in unsheltered locations.
	System Infrastructure	Funding that supports system operations, including (but not limited to) development of new IT systems or improvements to existing systems, staff to support system administration (e.g., CoC board staffing, Coordinated Entry Staffing, HMIS Administrator staffing), stipends for people with lived experience, provider training or capacity building support, etc.
	Transitional Housing for Youth	Temporary housing and appropriate supportive services geared toward transition age youth to facilitate movement to permanent housing.
	To Be Allocated	Program activities to be supported by the funding are not yet determined.
One-Time or Recurring/ Renewable	One-Time	A one-time appropriation or grant not expected to be funded in future years. The funding may have a multi-year expenditure or draw-down period, but would still be considered one-time if it's not anticipated to be funded again or eligible for renewal in future years.
	Recurring/Renewable	Funding that is expected to continue (be eligible for renewal) in future years (i.e., once appropriated, it is assumed to be part of the baseline budget in future years).
Existing or New Inventory	Existing Inventory	Funding that supports existing units or subsidy slots, such that the inventory remains at a steady state. The inventory may serve new people over time (due to turnover of slots), but the funding does not provide new inventory.
	New Inventory	Funding that supports the creation of new/additional units or subsidy slots.
	Baseline + Some New	Some amount of funding is used to support existing inventory, but a portion is used to expand inventory. This will typically be the case when a funding source increases substantially from one year to the next (i.e., beyond inflation adjustments designed to cover rent increases for the current inventory).

